Emergency siren test scheduled Feb. 24

The University tests the emergency sirens and text messaging each semester as part of the Alert Carolina safety awareness campaign. The next siren test is scheduled on Feb. 24, between noon and 1 p.m.

Anyone outside on or near campus, including downtown, is likely to hear the sirens during the test, which is designed to remind students, faculty and staff what to do in an emergency.

No action is needed. As the test begins, the sirens will sound an alert tone in conjunction with a brief pre-recorded public address message. When testing is complete, a different siren tone and voice message will signal “All clear. Resume normal activities.”

“The sirens are the best way we have to quickly inform our campus about a serious, life-threatening situation that requires immediate action,” said Jeff McCracken, police chief and public safety director. “It’s important for students, faculty and staff to learn about the sirens and know what to do if they hear them sound.”

The sirens will only sound for a life-threatening emergency:

- An armed and dangerous person is on or near campus;
- A major chemical spill or hazard has occurred; or
- A tornado has been sighted.

If the sirens sound, people should go inside or take cover immediately, close windows and doors, and stay until the “all clear” message sounds.

During next week’s siren test, the University will also send a test text message to the nearly 20,000 cell phone numbers registered by students, faculty and staff in the online campus directory.

Earlier this week, the University used text messaging to inform the campus community about a bomb threat near the Pit.

The situation did not call for activation of the siren system because public safety officers secured the area around the Pit and evacuated nearby buildings, officials explained in a campuswide e-mail from the Emergency Warning Committee.

“In all cases, the University focuses first on responding to the threat and protecting those directly at risk,” the e-mail said. “Once that essential work is done, and when the facts are available, we will post information about campus security to the Alert Carolina Web site.”

The full text of the e-mail message and samples of the alert and “all clear” tones are available at alertcarolina.unc.edu.

Budget cuts to affect N.C. higher education next year

It is too soon to know the scope of budget cuts for next fiscal year. But one thing is certain: With a projected shortfall of at least $2 billion in the state budget, cuts are inevitable.

And they are sure to have an impact on higher education in North Carolina.

So far, the UNC system is holding its own, although the 6 percent cuts the state’s public universities have taken this fiscal year (totaling $143.5 million) are damaging the quality of education. That was the message Rob Nelson, UNC system vice president for finance, sent State Budget Director Charles Perusse in a Feb. 5 memo.

Nelson said the UNC system could weather cuts of up to 5 percent during the next biennium “without inflicting significant damage to our academic core” as long as those cuts were not permanent.

"President [Erskine] Bowles wants to make it as clear as possible to you, the governor, and the legislature that imposing permanent cuts would be equivalent to sacrificing the future of North Carolina,” Nelson’s memo said.

At Bowles’ request, all UNC system campuses last month submitted planning scenarios for how cuts of 3 percent, 5 percent and 7 percent next fiscal year would affect their campuses.
MEET JOEL WILLIAMSON
Frank Stasio of WUNC-FM’s “The State of Things” interviews Joel Williamson, Lineberger Professor in the Humanities Emeritus, about his academic career teaching generations of Carolina students about the complexities of the American South and race relations.

EXPLORE FLU TRENDS
Google has found that flu activity across the country can be accurately predicted one-to-two weeks ahead of other systems by watching certain flu-related search terms. With a late start, the flu season seems to be picking up strength, if you can believe what people are Googling.

‘SCREWED UP’ GETS LITTLE REACTION
When President Barack Obama issued his mea culpa about the Tom Daschle and Nancy Killefer nominations gone bad, his casual use of the phrase “screwed up” barely caused a stir, even in conservative print publications. English Professor Connie Eble comments on that phrase in the Winston-Salem Journal online.

Inaugural Harvey Award to fund libraries’ digital history project: ‘Main Street, Carolina’

The character and identity of North Carolina towns during the past century can be brought to life as the inaugural beneficiary of funding from the C. Felix Harvey Award to Advance Institutional Priorities.

The Web-based digital history project, dubbed “Main Street, Carolina,” will capitalize on the University Libraries’ renowned North Carolina Collection and award-winning digital publishing initiative “Documenting the American South.”

The annual Harvey Award, endowed by a $2 million commitment from the Harvey family of Kinston, will provide $75,000 to fund the project. It will be led by Robert C. Allen, James Logan Godfrey Professor of American Studies, History and Communication Studies, who has taught at Carolina since 1979.

“‘Main Street, Carolina,’ brings together scholarly expertise, world-class technological innovation and the resources of a great library to illuminate the history of the state,” Allen said. “It is the kind of project that can only be undertaken at a great research university, and we’re very grateful to the Harvey family for making it possible.”

“Our goal is to make this scholarship, technology and archival treasure available to local organizations across the state to allow them to see and use the history of local communities in new ways.”

“Main Street, Carolina” will allow groups such as local libraries, schools, historical societies, community organizations and preservation groups to build densely layered historical maps of their downtowns. Users can add a variety of local information — photographs, postcards, newspaper ads and articles, architectural drawings, historical commentary, family papers and excerpts from oral history interviews — all keyed to, and layered on top of, the North Carolina Collection’s historic city maps.

The project is a collaboration with the Carolina Digital Library and Archives. Natasha Smith, head of “Documenting the American South,” will lead the library team. It also will draw upon scholarly and technological expertise from the Department of American Studies, School of Information and Library Science and the School of Education.

The first two external partners in the collaboration are the Levine Museum of the New South in Charlotte and the New Hanover County Public Library in Wilmington. Both will help develop “Main Street, Carolina” and will be the first local organizations in the state to use it in a community project.

Last spring, Allen was awarded one of the first Digital Humanities Fellowships awarded by the National Endowment for the Humanities. His current collaboration with Carolina Digital Library and Archives, “Going to the Show,” has received a special “We the People” commendation from the National Endowment for the Humanities.

The annual Harvey Award recognizes exemplary faculty scholarship that reflects one of Carolina’s top priorities. Its namesake is C. Felix Harvey, chair of Harvey Enterprises & Affiliates and founder of the Little Bank Inc., both in Kinston.

“We wanted this award to be used for real-world challenges,” Harvey said, “so the projects were judged based on four factors: creativity, collaboration within and outside the University, applicability to the marketplace and the degree of adoption.”

In 2007, along with his family, Harvey made the $2 million commitment endowing the prize to acknowledge the University’s significance to them and the important role it has played in their lives.
Resources available to help employees cope with uncertainty and problems

There is a certain forward momentum to bad news in which, all too often, people can find themselves caught.

During hard times, people tend to say or do things in anticipation of what they think might happen to them, often based on rumor, innuendo or fear.

It is when people try to get ahead of events, University Ombuds Wayne Blair warns, that they end up saying or doing things that can make a hard situation even harder — especially on themselves.

On Feb. 4, Blair appeared before the Employee Forum to offer the same sage advice about the implications of the looming budget crisis that he had provided forum members last November: Don’t get carried away. Slow down. Take a breath. Wait.

Blair, in a later interview, said the anxiety over the economy began last summer in response to escalating food and gasoline prices.

Gasoline prices dropped in the fall, but only after the stock market had crashed, the financial system appeared on the brink of collapse and the economy had begun a tailspin toward the worst recession that most Americans have seen.

“There is such a huge unknown about how much worse the economy will get,” Blair said. “People legitimately fear the direct impact it might have on their family, their career, their ability to keep their house or car, or their ability to continue sending their children to college.”

Now, with projections of state budget cuts as high as 7 percent for the next fiscal year, which begins July 1, people are not only fearing the worst, but sometimes making it worse than it has to be by the way they react.

The talk of budget cuts has added tension between some employees and their supervisors, as the employees interpret routine criticism about job performance as something more ominous than was intended, Blair said.

“The heightened sense of anxiety has created an atmosphere that is more confrontational and adversarial,” he said. “We have seen it before. Our job is to manage and mitigate the pain.”

BOG agrees to reduced tuition and fee increases

The UNC Board of Governors on Feb. 13 approved a scaled-back set of tuition and fee increases that for in-state undergraduates averaged 3.9 percent.

The BOG recommended a tuition increase of $160 for in-state undergraduates at Carolina, along with a $68.17 increase in student fees for the 2009–10 school year, which would bring the total cost of tuition and fees to $5,456.16 — a 4.4 percent increase.

UNC President Erskine Bowles described the process of reaching these proposals as a careful balancing act between protecting access and affordability, on one hand, with the ability to deliver to students a quality education, on the other.

This task has never been easy, Bowles said, but the extraordinary pressures caused by the current economic crisis have made that job harder than ever before. And the worst is yet to come, he said.

“We have a rough row to hoe together, and if we don’t hoe it together we won’t get to the promised land,” Bowles said.

Complicating the situation is the prospect of budget cuts for the 2009–10 fiscal year.

Personnel costs represent 75 percent of the campuses’ operating budget. Under a 5 percent cut, non-personnel costs would have to be cut by 20 percent in order to protect jobs by not eliminating any faculty or staff positions. A 7 percent cut would require cutting non-personnel areas by 28 percent to save all jobs.

That cannot happen, Bowles said, simply because those other areas are no less vital to the operation of the campuses. They include utilities, library books, physical plant operations and building upkeep.

“We will not do this without real pain — pain to our students, to faculty, to our staff and to our chancellors,” Bowles said. “I am going to fight hard to make sure these cuts are as small as possible. I am going to fight hard to make sure they are not recurring. And I am going to fight hard to make sure they have the least effect on the quality of education.

“But do not think that it will be without pain. Everybody’s ox will be gored, mine included.”

T. Greg Doucette, an ex-officio member of the BOG as president of the UNC Association of Student Governments, thanked the BOG and General Administration staff for the care they took in coming up with numbers that were generally accepted by students throughout the 17 UNC campuses.

Students care about three things, Doucette said. The first is accessibility; being able to afford getting into college. The next is affordability, which addresses being able to afford staying in college. The final thing students worry about is quality, as measured by the value a degree holds after graduation.

The proposals, Doucette said, take all three questions into careful consideration. But he added, “This is one of those times I am actually glad I don’t have a vote on the board.”

Park in ACC lot, Dogwood Deck by permit

Every day, hundreds of people come to UNC Hospitals and the School of Dentistry from all over North Carolina.

They arrive seeking treatment for themselves or worried about the condition of a family member or friend who may be coming to visit.

The last thing these people need is additional stress trying to find a place to park.

That is why the Dogwood Deck on Manning Drive and the Ambulatory Care Center (ACC) Lot off Mason Farm Road are reserved for hospital and dental school patients and visitors weekdays between 7:30 a.m. and 5 p.m.

All too often, however, parking has not been available for patients and visitors because the spaces are taken by faculty, staff and students who are going to class or work, or in the case of resident students, sometimes storing their vehicles.

To address the problem, the Department of Public Safety (DPS) renewed its efforts to monitor entrances and check license plate numbers in these parking areas before issuing tickets to any vehicle belonging to a faculty member, staff member or student. And for those people who had legitimate reasons for parking there, DPS also has made it easy to appeal the tickets online.

Criticism about the policy was voiced at a recent Employee Forum meeting.

“We understand that employees and students often have medical reasons to park in the parking deck or ACC parking lot, and we want to make sure they can do that without being ticketed,” said Randy Young, DPS information specialist.

“If they’ll obtain a temporary hangtag parking permit, they won’t have to worry about getting a ticket.”

People can get the parking permits from:

- Booth attendant at the Ambulatory Care Center off Mason Farm Road;
- Dogwood Parking Deck office, just inside the East Drive entrance;
- Public Safety building customer service window from 7:30 a.m. to 5 p.m. (DPS is located on Hardin Drive off Manning Drive.); and
- UNC Hospitals Parking Office (2nd floor, Anderson Pavilion; 966-1031).

In addition, faculty, staff and students can call DPS at 962-3951 to have the hangtag mailed to them prior to their medical appointments.

If they have an unplanned appointment or emergency, they can also call this same number to provide their license plate information and avoid getting a ticket.

See FORUM page 6
To what degree cuts affect the quality of instruction and support services depends on the scope of those cuts. In the extreme, a 7 percent budget cut would mean the loss of around 1,680 jobs, 660 of which are faculty positions, across the UNC system. For Carolina, that would mean a loss of around 230 faculty and 150 staff positions.

The number of courses offered, and the size of each class, also would be affected dramatically.

With a 7 percent cut, the University would have to eliminate almost 450 courses and reduce enrollment by 3,400 students — approximately the size of an incoming first-year class.

The number of undergraduate class sections with more than 100 students would reach an all-time high.

Even a 3 percent reduction would slow the implementation of the ERP (Enterprise Resource Planning), the University-wide effort to replace aging administrative software systems that manage student information, human resources, payroll and finance.

Five percent cuts would strain the Carolina Computing Initiative and affect the University’s commitment to meet the needs of all students. In addition, campus police would not be able to keep pace with increasing demands, and the University would see a reduction in housekeeping services, among other areas.

If cuts reached 7 percent, research grants and projects could be compromised because of reductions in research compliance and research computing funding.

**BUDGET from page 1**

**STRATEGIC APPROACH**

Chancellor Holden Thorp has reminded the campus community that the scenarios are strictly for planning purposes. Until North Carolina leaders have an accurate estimate of state revenue later this spring, the extent of budget cuts for fiscal year 2009–10 will not be determined.

The University needs to take a strategic approach to decision-making in these tough times, Thorp told faculty, staff and students in an e-mail message last week.

“The great institutions — the ones that will emerge from this economic crisis even stronger — will be those that are willing to look hard at what they do and then make really smart decisions. I intend for Carolina to be one of those great institutions,” he said.

So far, the vice chancellors and deans have identified cuts within their units.

“But what we haven’t done is take a good look at ourselves from the cross-University perspective to see if there are ways to improve operations and reduce costs,” Thorp said.

The University has asked Bain & Company, a global business consulting firm, to conduct a study to help identify ways to streamline operations so the University can try to become more effective and perhaps save money.

The UNC-Chapel Hill Foundation is funding the study, which is made possible through a restricted gift from a Carolina alumnus.

“I see this study as a great opportunity to bring in outside experts who can take an objective look at how the University currently operates to meet our campuswide goals and to fulfill our mission to educate students and serve the people of North Carolina and beyond,” Thorp’s message said.

**SUGGESTIONS FROM CAMPUS**

Last month, Thorp invited faculty, staff and students to propose ideas for reducing costs at Carolina. So far, around 175 people have submitted their ideas to budgetideas@unc.edu.

Frequently mentioned topics include energy savings and sustainability efforts, changes in using technology, pooling campus resources and using salary reductions or furloughs to avoid layoffs.

The Gazette is exploring some of these suggestions in an occasional series, beginning with the story below about energy savings across campus.

**ENERGY SAVINGS: What the University is doing**

The University has been seeking suggestions for saving money at budgetideas@unc.edu. In the first of an occasional series exploring some of the most frequently mentioned cost-saving ideas, the Gazette is examining ways to save energy across campus.

Carolyn Elliland, associate vice chancellor for campus services, discussed many of the key issues involved in reducing energy consumption and costs, both from a University-wide perspective and an individual one.

**Gazette: How is the University trying to save energy?**

Elliland: This is an important issue, and I’m glad the University has received many suggestions about saving energy. It gives me a chance to explain Carolina’s commitment to sustainability and some of the things we’re doing.

In 2006, Chancellor Moeser signed the American College and University Presidents Climate Commitment, pledging that Carolina will become climate neutral as soon as possible — and by mid-century at the latest. We will publish our carbon reduction plan in September.

Currently, almost 90 percent of our carbon footprint comes from energy we produce or purchase. Fortunately, the energy we produce at the Cogeneration Facility, one of the cleanest coal-burning power plants in the country, has helped us significantly reduce the cost of energy we purchase from Duke Power.

Our new buildings are being designed to use 30 percent less energy than the national standard. In addition, we’re taking a look at the various ways we can save energy in our other buildings.

**Gazette: Can we use monitoring systems to control the temperature inside buildings and turn off the lights when classrooms and labs aren’t in use?**

Elliland: We’re testing energy-saving approaches to see what can be applied broadly. With a 200-year-old campus, that presents quite a few challenges since the technology we can use in new construction can’t necessarily be applied to older buildings.

We have a central energy management system that allows us to control the temperature in most buildings across campus around the clock. About a year ago, we began a program to reduce heating and cooling in 30 buildings, and have had to scale it back to 20 buildings.

Most of our building control systems are outdated and only allow the heat or cooling to be off or on — not set up or back. And in most buildings we can’t adjust the temperature in individual rooms; any change we make affects the entire building or a major portion of it. So, in buildings with computer servers, we can’t cool only those rooms.

Eventually, we hope to be able to upgrade these control systems across campus, but with the state budget crisis, we simply can’t undertake something of that scope right now. We continue to try to identify additional buildings to include in this program. As part of that effort, we contact potentially affected departments in advance to determine if there

To help the campus community stay informed, the chancellor’s budget messages and related background, including communications from General Administration and state government, are available from a new link, “Carolina Budget Update,” on the University’s home page, www.unc.edu.

**CAROLINA RANKS SECOND IN BLACK FIRST-YEAR STUDENTS**

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**CAROLINA RANKS SECOND IN BLACK FIRST-YEAR STUDENTS**

Carolina ranks second in the nation among selective universities and liberal arts colleges in the percentage of African-American students enrolled in the current first-year class, according to The Journal of Blacks in Higher Education (JBHE).

Last fall, 417 incoming black students enrolled, accounting for 10.8 percent of Carolina’s first-year class. Only Columbia University, with 12.1 percent (162 students), ranked higher. Columbia also received the top ranking last year.

“We couldn’t be happier that so many talented African-American students have chosen to call Carolina home,” said Steve Farmer, associate provost and director of admissions. “This has really been one of the University’s greatest success stories over the last 20 years. We’re glad to see last year’s results recognized in this way.”

This is the 16th year JBHE has published its survey results. Carolina held the top spot for six of the past nine years.

“This recognition underscores the University’s extraordinary understanding of what it takes to make Carolina attractive to all people in our state and our nation,” said Archie Ervin, associate provost for diversity and multicultural affairs.

“Ours is a welcoming, inclusive environment. If a student earns the right to come here, we will do everything we can to help make that person’s stay successful. That is the Carolina spirit.”

**BLACK FIRST-YEAR STUDENTS AT TOP* U.S. UNIVERSITIES**

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Erickson receives first Yoder professorship

Karen Erickson, director of the Center for Literacy and Disability Studies and professor of speech and hearing sciences, has been selected as the first David E. and Dolores J. (Dee) Yoder Distinguished Professor in Literacy and Disability Studies in the School of Medicine’s Department of Allied Health Sciences.

Maynard and Carolyn Sauder of Archbold, Ohio, established the professorship to honor the work of Yoder, professor emeritus of speech and hearing sciences, and his wife, Dee. Yoder, who chaired allied health sciences from 1986 to 2000, established the Center for Literacy and Disability Studies.

Erickson is a former teacher of students with significant disabilities, including many who used augmentative and alternative communication. She is the 2004 recipient of the National Down Syndrome Congress Educator Award and the International Society for Augmentative and Alternative Communication Distinguished Literacy Lectureship Award.

Her current research efforts involve school-aged students who struggle to read and write, school-aged students with complex communication needs and children, adolescents and young adults with multiple disabilities, including deaf-blindness.

New Royster professorship accepting nominations

The new Caroline H. and Thomas S. Royster Distinguished Professorship for Graduate Education is accepting nominations through March 2.

The three-year professorship recognizes the Roysters’ contributions to Carolina and the Graduate School as founders and benefactors of the Royster Society of Fellows.

Criteria for consideration include a broad interest in graduate education, a record as a scholar and graduate student mentor and an appreciation for a broad range of disciplines.

The person named to the professorship will also serve as the director of the Royster Society of Fellows, where he or she will develop and lead mentoring and training activities that promote professional development for the fellows.

The stipend is $15,000 a year, and funds are available to compensate the department for a release from teaching activities. The appointment will begin July 1.

To nominate a faculty member, submit a nomination letter, the person’s curriculum vita, a letter of support from the department chair and three references with contact information to Kathy Farinola, farinola@email.unc.edu. Self-nominations are also welcome.

If you have questions, contact Steve Matson, dean of the Graduate School, at 962-3521 or Sandra Hoefflich, associate dean for interdisciplinary education, at 962-6323.

In Memoriam

RICHARD ANDREW SMYTH
Philosophy and Comparative Literature

Refer to the Gazette’s Web site (gazette.unc.edu/online-only.html) for more information.

John Halton, professor of computer science, has been recognized for his published research by the University of Cambridge, which awarded him the degree of Doctor of Science. The degree is a higher doctorate and one of the highest academic recognitions any researcher of science can earn.

Jennifer Davis, business officer, and Mary White, licensed practical nurse, both in the Department of Obstetrics and Gynecology, have received their department’s 2008 Staff Excellence Awards. The awards are given to recognize employees who are “outstanding, committed, dedicated, dependable, with a positive and supportive attitude and who consistently exceed performance expectations.”

Ross White, associate director of LEARN NC, has been named North Carolina’s statewide director of e-Learning for Educators, a federally funded teacher development program. White will fill the post while staying on at LEARN. For e-Learning, White will oversee a partnership of five North Carolina educational organizations including LEARN that will partner with similar groups in nine other states.

The UNC Lineberger Comprehensive Cancer Center has honored five staff members with excellence awards. They are: Patricia Decato, outpatient infusion nurse, and Judith Swasey, nurse practitioner and clinical instructor, who received 2008 Oncology Nursing Excellence Awards. Ava Pettiford and Pamela Baker, program coordinators, and Katharin Deschesne, clinical physicist, were recognized with Clinical Services Excellence Awards. Award winners receive a $1,500 stipend for professional education activities.

Terry Sullivan, associate professor of political science and executive director of the White House Transition Project, attended the final meeting of the President’s Transition Coordinating Council Jan. 9. President George Bush created the coordinating council to help ensure a smooth transition from his administration to that of President Barack Obama.

Peter A. Leone, associate professor of medicine, has been awarded the 2008 Marty Prairie Award. The award, presented by the N.C. Department of Health and Human Services HIV/STD Prevention and Care Branch, is given to individuals or organizations whose work “exhibits distinguished, bold and innovative community service and/or advocacy that positively impacts North Carolina.”

The European Marketing Academy (EMAC) and the International Journal of Research in Marketing have established an award to recognize long-term research impact on the field of marketing, named in honor of Jan-Benedict E.M. Steenkamp, Knossos Distinguished Professor of Marketing and area chair of marketing at the Kenan-Flagler Business School. The new Jan-Benedict E.M. Steenkamp Award for Long Term Impact will be given for the first time at the EMAC conference in Nantes, France, on May 29.

Glen H. Elder Jr., research professor of sociology and psychology, was recently honored by the journal Research in Human Development for his research on life course studies. The special issue was edited by Michael J. Shanahan, associate professor of sociology. The journal is the publication of the Society for the Study of Human Development.

Mark Fraser, John A. Tate Distinguished Professor and associate dean for research at the School of Social Work, has been appointed editor-in-chief of the new electronic Journal of the Society for Social Work and Research, an open-access publication that will give researchers the opportunity to publicly publish their work and retain control over the material. The journal is expected to publish studies and reports covering a broad range of issues.

Koyah Rivera, pre-college outreach coordinator for the NC Health Careers Access Program, delivered the commencement address to the mid-year graduates at Sanderson High School in Raleigh. The ceremony took place Jan. 29. She discussed the importance of finding one’s passion and life’s purpose, overcoming obstacles and persevering to make one’s dreams a reality.
Next summer, the University’s incoming students will have an opportunity to read “A Home on the Field” by Paul Cuadros, assistant professor of journalism and mass communication at Carolina.

All first-year and incoming transfer students are asked to read a book during the summer and participate in small group discussions led by faculty and staff once they arrive on campus.

Carolina’s program, now in its 11th year, focuses on discussion and dialogue, creating an intellectual climate in which students can come to their own conclusions and turn information into insight.

The 2009 Summer Reading Program Book Selection Committee chose “A Home on the Field,” published in 2006. The book explores class and ethnic conflict through the story of a Latino high school soccer team in Siler City. It offers insight into the complex issue of Latino immigrants who come to North Carolina to seek better lives and steady work, but who encounter significant community resistance.

A nine-member book selection committee of students, faculty and staff began meeting last fall to consider books for this year’s program.

“He [Cuadros] raises tough questions about what services and opportunities the state of North Carolina should make available to these immigrants,” said committee chair John McGowan, Ruel W. Tyson Jr. Distinguished Professor of Humanities and director of the Institute for the Arts and Humanities. “We are also thrilled that our students will be reading a book written by a UNC faculty member and one that is about North Carolina today.”

The committee chose “A Home on the Field” from 239 book recommendations from students, alumni, faculty and community members.

Four other books were considered as finalists: “Predictably Irrational” by Dan Ariely; “Lipstick Jihad: A Memoir of Growing up Iranian in America and American in Iran” by Azadeh Moaveni; “Three Cups of Tea” by Greg Mortensen and David Oliver Relin; and “The Free Men” by John Ehle.

Cuadros, an award-winning investigative reporter specializing in issues of race and poverty, joined the faculty in July 2007.

For more information about the Summer Reading Program, refer to www.unc.edu/srp.
Campus, community project explores mutual heritage

Yellowed newspaper clippings, dog-eared postcards, old photos and letters. Even journal entries.

Dig deep enough and we all have random snippets of our lives squirreled away — fanciful, solemn, absurd and sublime snapshots in time that mark our solitary place in the world.

But what if you take these artifacts, reproduce them, affix them to spools of paper and multiply them by a community the size of Chapel Hill and Carrboro? At that point, what you might have is a rich tapestry that begins to answer two questions: What brought us and our families to this place, as well as the legacy you want to leave.

Once complete, the artists’ work will be installed in a local venue so contributors can see their pieces worked into the community’s paper tapestry.

Also as part of the “Our Stories’ project, local writers Jaki Shelton Green and Debra Kaufman will lead participants in journal and memoir writing, as well as a story circle in which they’ll instruct on how to tell a story in the written and spoken word.

The Southern Oral History Program at UNC will be recording interviews with residents who come in pairs to tell their stories. These oral histories will become part of the program’s permanent collection at the Southern Historical Collection, said Jacquelyn Hall, Julia Cherry Spruill Professor and the program’s director.

“With the permission of participants, we plan to make the digital audio files available through the library so that community members can hear — and build on — each other’s oral histories,” she said.

In describing Carolina’s participation in the project, Hall said, “I see ‘Our Stories, In Focus’ as doing exactly what a humanities program at a major public university should be doing: uniting campus and community in an exploration — and a celebration — of mutual interests and heritage.

“I think it’s vitally important to understand one’s own history and especially important for those of us at the University to know the history of our own neighbors,” Hall said. “The Southern Oral History Program has collected over 4,000 interviews from all over the South during a period of 35 years. But we always come back to our own backyard, and each time we do, we are again touched by the depth and character of our local history.

“This particular project is exciting because it interweaves oral history with art and story telling in a creative way, giving us a rare chance to work directly with artists as well as with other scholars. The project also gives us a welcome chance to share with our neighbors both what we have learned about the value of oral history for understanding the past and the practical skills involved in oral history research.”

‘OUR STORIES, IN FOCUS’ WORKSHOPS

Workshops will be held on March 3 at the FPG Student Union (noon—4 p.m.); on March 21 at University Mall (10 a.m.—2 p.m.); and on March 28 at Century Center in Carrboro (noon—4 p.m.). Before you go, refer to the Chapel Hill Public Arts Commission Web site (snipurl.com/bf4v).

Remembering Eve Carson

In life, Eve Carson had a gift for making people feel special. As student body president, she shared that gift every day with each person she met.

Thanks to a scholarship bearing her name, Carson’s legacy will continue for many years to come. On Feb. 6, junior Elinor Benami was named the first Eve Marie Carson Scholar.

The scholarship will fund a summer experience after Benami’s junior year and financial aid for her senior year. Benami was selected by a committee of students, faculty, staff and alumni from among 138 qualified applicants. She is double majoring in international studies and economics in the College of Arts and Sciences and plans a career in environmental consulting.

The Eve Marie Carson Scholarship Executive Committee, composed entirely of students, designed the scholarship program. The value of the award will be the cost of attending Carolina for an in-state student for one year.

The University also is honoring Carson during a remembrance at 4 p.m. on March 5 — the day that marks the first anniversary of her murder. The event will be in the Pit, with music starting at 3:45 p.m., and will include remarks by Chancellor Holden Thorp. The Clef Hangers are scheduled to perform.

Chancellor Emeritus James Moeser said during a memorial last year on Polk Place that Carson embodied the Carolina spirit, not only because she reached for excellence for herself but because she reached out to help classmates become excellent, too.

It is in recognition of the spirit she brought to the University that the campus community has embarked on plans for an Eve Marie Carson Garden on the southwest side of the Campus Y. The Building and Grounds Committee has approved a site for the garden and a preliminary design (pictured at left).

Landscape architect Peter Schaudt of Hoeer/Schaudt is developing a concept plan for the garden. Facilities Planning is leading the effort in consultation with Student Affairs, Carolina Dining Services and Student Government leaders.
WESTMACCOTT SPEAKS AT BOTANICAL GARDEN FOR BLACK HISTORY MONTH

In honor of Black History Month, the North Carolina Botanical Garden hosts Richard Westmacott, professor emeritus at the University of Georgia College of Environment and Design, at 2:30 p.m. on Feb. 22. Westmacott talks about African-American gardens and gardening traditions. As author of "African American Gardens and Yards in the Rural South," Westmacott conducted the first extensive survey of African-American gardening traditions in the rural South. Cost is $15 per person and $10 for members. ncbg.unc.edu/pages/28

GOT BLOOD? BLOOD DRIVE SOLICITS SLOGAN IDEAS

The 21st Carolina Blood Drive, scheduled for June 2 at the Smith Center, is in search of a theme and/or logo. Submit ideas by March 3 to Employee Services, CB# 1045, or e-mail employee_services@unc.edu. For more information, call 962-1483.

Concepts should focus on the 21st anniversary of the drive as well as the more than 51,000 North Carolinians who have been helped by Carolina’s blood donors through the years.

The selected theme and logo will be used on the event poster, T-shirt and Web page, and contest winners will receive a poster, T-shirt and design acknowledgment on the blood drive recruitment Web site.

EXHIBITS
- An exhibition of paintings by Lumbee artist Willie French Lowery is on display through the end of March in the Love House and Hutchins Forum at East Franklin St. and Battle Lane, sponsored by the Center for the Study of the American South. Gallery hours are 2 to 4:30 p.m. on Thursdays. csas@unc.edu
- The March 1 opening reception, from 1 to 3 p.m., for the Ackland Art Museum’s exhibition, "Sage in the Bamboo Grove: The Legacy of Sherman E. Lee," features music by a Chinese zither player and a Chinese calligraphy and brush painting demonstration. snipurl.com/bpr35

READINGS AT THE BULL’S HEAD
- Barbara Frederickson reads from her new book, "Positivity," on Feb. 19 at 3:30 p.m. at the Bull’s Head Bookshop.
- Local poet Lou Lipsitz reads from his work Feb. 24, also at 3:30 p.m. at the Bull’s Head.

LECTURES
- Malinda Maynor Lowery discusses "Indians, Southerners and Americans" at 4 p.m. on Feb. 26 in the Upendo Lounge of the Student and Academic Services Building. The talk focuses on the Lumbee community, examining American Indian identity and federal policy during the Jim Crow era. The talk is one of the James A. Hutchins Lectures presented by the Center for the Study of the American South.
- Bette K. Jacobs, dean and professor at Georgetown University, gives the 2009 Ethnic Minority Visiting Scholar Lecture on Feb. 25. "The Dance Between Genomics and Diversity," sponsored by the School of Nursing, is planned for 3 p.m. in Carrington Hall's Fox Auditorium. jcsummer@email.unc.edu

MINI-MEDICAL SCHOOL BEGINS MARCH 3

The annual Mini-Medical School series returns with a program of lectures and discussions hosted by UNC researchers. Designed for nonmedical participants, this year’s series features the following topics: "Very Small Wonders: Nanotechnology in Medicine," "Bug Wars: Bacterial Infections" and "Personalized Medicine." Classes are taught by Joseph DeSimone, Rudolph L. Juliano, Roger Narayan, David Weber, Mathew R. Redinbo, William Rutala, Howard McLeod and Lisa Carey.

The series begins March 3; other sessions follow on March 10 and March 17, all from 7 to 9 p.m. at the Friday Center. snipurl.com/bncqp

WITH A TSONG IN HER HEART

When Mayron Tsong was a little girl, her home was filled with pianos. In her father's workshop they were as many as 45 at any one time. Everyone in her family played, even the cats.

"The cats really liked to play along with us," laughs Tsong, who recalls how they would jump on the keys during her practice sessions. All that practice paid off. This year Tsong released her first solo album and played at Carnegie Hall in New York City. "The cats really liked to play along with us," laughs Tsong, who recalls how they would jump on the keys during her practice sessions. All that practice paid off. This year Tsong released her first solo album and played at Carnegie Hall in New York City.

So begins a profile in the Winter issue of Endeavors, Carolina’s research magazine, which features Mayron Tsong, Steinway Artist and assistant professor of piano in the music department. She performs on campus March 4 at 6 p.m. in Hill Hall’s Auditorium, joining other faculty members in a New Music Ensemble to perform with hip-hop artist and slam poet Saul Williams. Read the Endeavors story online: research.unc.edu/endeavors

PEPPERS SUPPORTS SCHOLARSHIP FUND

Former Carolina football star Julius Peppers has donated $100,000 to a UNC General Alumni Association scholarship program that supports African-American students. The Light on the Hill Society Scholarship, a tribute to Carolina’s earliest black graduates, supports black first-year students who exhibit academic excellence and the potential to contribute while at Carolina and after graduation.

The society that oversees the scholarship program is part of the Black Alumni Reunion, one of the alumni association’s largest groups. Richard “Stick” Williams, chair of the Light on the Hill board, said Peppers’ gift “epitomizes the man that Julius has grown to be.”

Peppers, who also lettered in basketball at Carolina, was a key contributor to the Tar Heels’ reaching the 2000 Final Four. In football, he won the Lombardi Award, given to the country’s top college lineman, and he was a unanimous All-American in 2001 before being drafted in 2002 by the Carolina Panthers.

BOTANICAL GARDEN CAMP OPENS FOR NATURE EXPLORERS


WILSON LIBRARY EVENTS
- Bluegrass multi-instrumentalist Tim O’Brien speaks about his music and career on Feb. 21 in "A Conversation with Grammy-winning Musician Tim O’Brien" at 10 a.m. in the Hanes Arts Center Auditorium. Music professor Jocelyn Neal moderates the program, sponsored by the Southern Folklore Collection.
- Anthony Falzone, executive director of the Stanford Fair Use Project, speaks on March 3 at 5:30 p.m. in the Pleasants Family Assembly Room of Wilson Library. His talk, "From James Joyce to Harry Potter to John Lennon," covers the state of fair use law and its impact on scholarship and free expression. A reception begins at 5 p.m. Falzone is one of the lawyers representing street artist Shepard Fairey, who is in a copyright dispute with the Associated Press over his iconic image of Barack Obama.
- Author Susan Block discusses her research on Van Eeden, a Jewish settlement in North Carolina during World War II, in a program March 5 at Wilson Library. Her free public talk, "Mules to Mozart: Holocaust Escapees at Van Eeden," begins at 5:45 p.m.

The program marks the opening of the exhibit "Cultivating the 'Great Winter Garden': Immigrant Colonies in Eastern North Carolina, 1868–1940" in the North Carolina Collection Gallery of Wilson Library. A reception and exhibit viewing begin at 5 p.m. snipurl.com/br8u2
Local audiences will see familiar faces and places in the multimedia performance of “Continuous City,” on stage Feb. 20 and Feb. 21 at 8 p.m. in Memorial Hall. The Builders Association, a New York-based group, stages the work, which blends performance by live actors, text, video and sound, and takes place in part wherever it is performed. Its theme concerns how loved ones communicate from a distance in the 21st century. www.carolinaperformingarts.org
ERICKSON from page 5

"The School of Medicine’s strength in the field of communication disorders research is due in large part to the leadership provided by professors Yoder and Erickson," said William Roper, dean of the School of Medicine and vice chancellor for medical affairs and CEO of the UNC Health Care System.

“How fitting it is that we recognize David Yoder and his contributions to and leadership in the field by selecting Karen Erickson as the inaugural Yoder distinguished professor.”

During their careers, both Erickson and Yoder have been instrumental in promoting literacy as an important communication tool for people with severe communication disorders, said Lee McLean, current department chair and associate dean of the School of Medicine.

Erickson’s work was featured recently in the School of Medicine’s Medical Bulletin; refer to tinyurl.com/528gq.

The Yoder professorship will be presented to Erickson during the biennial David E. Yoder Symposium, to be held March 6 at the Carolina Club in the George Watts Hill Alumni Center.

For information, contact Maryann Koziel, 966-5975 or maryann_koziel@med.unc.edu.

Coble and Kalleberg to run for faculty chair post

Two veteran faculty members have agreed to run for the position of Chair of the Faculty.

McKay Coble, professor of design and chair of the Department of Dramatic Art, and Arne Kalleberg, Kenan Distinguished Professor of Sociology, will be on the ballot during the annual faculty elections. Both have taught at Carolina since 1986.

The elections will be conducted by electronic survey April 13–20. The new chair will succeed current faculty chair Joseph Templeton, who will step down June 30.

As the resident scenic and costume designer for PlayMakers Repertory Company, Coble has created sets and costumes for many plays including “The Little Prince,” “The Glass Menagerie/Well,” “Amadeus,” “Pétriclé” and “Cyrano.”

She currently co-chairs the Dance at Carolina Task Force and serves as a trustee of Chapel Hill’s Paul Green Foundation.

Coble was a 2006 Academic Leadership Fellow at the Institute for the Arts and Humanities and has held a number of leadership positions both in her department and at the University level. She served the College of Arts and Sciences as a member of its administrative board from 2002 to 2005 and as chair of its Division of Fine Arts from 2003 to 2006.

Currently, she is a member of the college’s Fixed Term Faculty Committee and the advisory board for the Program in Humanities and Human Values.

Kalleberg’s writings have focused on the sociology of work, organizations, occupations and industries, labor markets and social stratification. His most recent books are “The Mismatched Worker” and “Ending Poverty in America: How to Restore the American Dream,” which he co-edited.

The 2007–08 president of the American Sociological Association, Kalleberg chaired the Department of Sociology from 1990 to 2000 before serving as senior associate dean in the Graduate School and senior associate dean for social sciences and international programs in the College of Arts and Sciences.

He has held numerous elective leadership positions on campus, including serving as member of the college’s Council of Chairs, the Faculty Council, the Faculty Executive Committee and the Chancellor’s Advisory Committee, which he chaired in 2005–06.

He has also chaired both the Established Lectures Committee and the Faculty Research Committee.

The faculty chair serves as the key spokesperson for faculty interests and holds office for a non-renewable term of three years. Candidates are nominated by the Chancellor’s Advisory Committee.

For more information, contact the Office of Faculty Governance, 962-1671, or refer to www.unc.edu/faculty/faccomm. A sample ballot will be available online and in the University Gazette on April 1.

ENERGY from page 4

are special situations we aren’t aware of.

Gazette: Are there other things that can help?

Effland: There are many things we can do as individuals to save energy. Turning off the lights when we leave a room makes a huge difference in energy consumption, especially with around 40,000 faculty, staff and students on campus at some point during the day. The same can be said for powering down computers at the end of the day and adjusting thermostats both during and after the workday. Last January, across the University, we phased out incandescent light bulbs and want people to use the energy-saving compact fluorescent lights instead. We also have a policy to buy products with Energy Star certification when those products are available. Lab equipment uses a similar energy rating system. Our Sustainability Office is leading the effort to educate the campus community about ways to save on energy consumption, and related costs, while we contribute to protecting the climate.

Gazette: Could the University keep any savings from reduced energy costs?

Effland: Most of our energy budget is allocated by the state of North Carolina, based on energy we’ve actually used plus projected price increases, so any energy-related cost savings will revert to the state, not to the University. But that doesn’t diminish the importance of reducing our energy use.

Gazette: What will happen with these suggestions about ways to save energy?

Effland: The campus community has submitted many excellent energy-saving ideas. While we might not be able to incorporate all of them right away, we’re keeping track of them and want to include as many as possible into Carolina’s carbon reduction plan. So, thanks to everyone who has weighed in on this topic.

BRIEFS from page 9

HeartSaver First-Aid, CPR and AED (Automated External Defibrillator), is set for Feb. 21 from 9 a.m. to 6 p.m. Cost is $30, plus cost of textbook.

More classes are scheduled for March 21 (HeartSaver Pediatric First Aid) and March 30 (HeartSaver AED). E-mail Glynn Lookabill (glookab@unch.unc.edu).

SAUL WILLIAMS TO BE ARTIST-IN-RESIDENCE IN MARCH

Hip-hop artist and slam poet Saul Williams visits campus during the first week of March as the music department’s artist-in-residence. His visit includes the following performances:

- March 1 — “America: Hopes, Dreams, Realities.” Williams performs with the Carolina Choir and UNC Chamber Singers from 2 to 4 p.m. at Memorial Hall;
- March 2 — Williams presents his works and hosts a question-answer session from 8 to 10 p.m. in the Great Hall of the FPG Student Union;
- March 4 — Williams appears with the UNC New Music Ensemble from 4 to 6 p.m. in Hill Hall Auditorium; and
- March 5 — Williams and the Arditti String Quartet perform “The Dead Emcee Scrolls” from 7:30 to 9:30 p.m. at Memorial Hall.

STAR HEELS

AHEC — COMMUNITY MEDICAL CARE
Robert Bailey
David Holmes
Prathyush Mehta

BIOCHEMISTRY
Rhonda Scott

DEAN OF STUDENTS OFFICE
Doris Martin
Jonathan Sauls

NEW STUDENT PROGRAMS
Dianna Curtis

EDUCATION
Jeffrey Greene
Clint Kale
Jessica Lindsey
Judy Perry
Sharon Powell
Nadya Yuskavek

DEPARTMENT OF BIOLOGICAL SCIENCE
R. Lynn Fennell
Stephanie Hyatt
Valene Miller
Haven Taylor

HUMAN RESOURCES
Kevin Adcock
Regina Stabile

FACILITIES SERVICES
Mary Craven
David Fraley

FINANCIAL PLANNING
Panthea Crabtree

DENTISTRY — CLINICAL SERVICES
Amanda Black
Louise Collins
Tracie Harrell
Carletta Jo Keith

GENETICS
Louisa Baroudi

ENVIRONMENTAL SCIENCES
Melody Levy
Rebecca Lloyd
Elise Pohl
Natalya Vanchosovsky

MEDICAL SCHOOL ADMINISTRATION
Jeryl Ny

FACULTY DEVELOPMENT
Mary Craven

FINANCIAL SERVICES FOR THE GREATER GOOD
Bernice Mayo
Annabelle Stein

VICE CHANCELLOR FOR STUDENT AFFAIRS
Debra Eatman
Natalia Harris
Pamela Locklear

TIAA CREF
Reform-minded educator sees new connection to Carolina a natural fit

Judith Rizzo knows that Jim Hunt took a risk seven years ago when he hired her to run what would become the James B. Hunt, Jr., Institute for Educational Leadership and Policy. And for many of the same reasons, it was no less a leap of faith for her.

She would relocate to a state that, despite its phenomenal growth in places like Charlotte and the Triangle, was still predominantly rural. She was “urban straight up and down,” having spent the previous six-and-a-half years as the deputy chancellor for the New York City school system.

Rizzo had also served as a deputy superintendent for the public school system in Tacoma, Wash., where she championed school-based management and oversaw the implementation of school accountability protocols. In addition, she spent 16 years working in Boston Public Schools and seven years as a principal in nearby Lowell, Mass.

Would her now-fading Boston accent and her big city ways be accepted, she wondered. Then, there was the unknown of working for an organization that not only was new, but that had established a unique mission that no other organization had — or has yet — attempted.

In many ways, the man for whom the institute was named provided its strength and purpose, Rizzo said.

Hunt, during two eight-year runs as governor from 1976 to 1984 and from 1992 to 2000, established a national reputation for making public school improvement not only his business, but also his area of expertise. That is why, during the administrations of presidents Jimmy Carter, Bill Clinton and now Barack Obama, his name appeared on the list of potential education secretaries.

“When Jim Hunt said, ‘C’mon down, let’s have a conversation about education,’ they knew that what they were going to get was going to be good,” Rizzo said.

The idea of the institute was to keep the conversations going. In December 2002, seven months after the institute opened its doors, it sponsored its first Governors Education Symposium, which was attended by 32 governors.

“It was held at the Rizzo Center and Governor Hunt was tickled that so many of the governors thought it was my own center,” Rizzo said.

The original plan was to hire a leader who had been a policy wonk — someone who was part of a prestigious think tank and examined the ills of education from afar. Rizzo, on the other hand, was a “practitioner,” someone who had to respond to crises as they arose — from budget battles to the Manhattan schools’ response in the aftermath of 9/11.

It was while she was in the middle of doing all these things that Rizzo and Hunt crossed paths. “As it turned out, many of the things that I had made happen in New York City were things he had championed as governor,” she said.

In Rizzo, Hunt was getting someone who had direct responsibility over 40 superintendents in a school system of some 1.1 million students — roughly the number of schoolchildren in the entire state of North Carolina.

Instead of a policy wonk, Hunt saw in Rizzo a practitioner with the responsibility of crafting reforms and making them work. She also did so in a city that had grappled for years with the same kind of social and demographic issues that states like North Carolina had only begun to experience in recent decades.

For instance, Rizzo implemented a special educational district to provide direct oversight of the city’s low-performing elementary and middle schools and instituted longer school days to give these students more instructional time.

“The more we talked, the more we discovered we could pretty much finish each other’s sentences, because we were looking at the same problems, only from very different perspectives,” she said.

BUILD FOR THE LONG RUN

The institute does not advocate, Rizzo emphasized. It attempts to analyze and synthesize the most current information so that government leaders have it available in a format that is condensed enough to inform their policy decisions. As Rizzo said, “We are not pushing them in any direction except toward the truth.”

Rizzo also encourages governors and legislators to think beyond the next election cycle. If reforms are to last, especially the big ones, they need to be built for the long run, she said.

While the institute is intended to serve all 50 states, its relationship to North Carolina is particularly strong. It conducts a retreat with North Carolina legislators each year to review education data and policy.

Last year, the institute initiated two publications.
Sandwich generation finds challenges in caring for aging family members

L
ike most members of the sandwich generation, Sue Coppola has a lot on her plate. Coppola, a professor in the School of Medicine’s Division of Occupational Science, also helps care for her mother, who has dementia, and her daughter, a high-school student just learning to drive.

The sandwich generation is the group of middle-aged adults who are raising children while also providing financial support or care to their parents. Thanks to increases in life expectancy, the situation is becoming more common for many Americans, including Carolina faculty and staff members, Coppola said.

“The demographics are quite compelling,” she said. “It’s going to put increasing strain on families, who already provide 80 percent of care.”

About one in eight Americans between the ages of 41 and 59 are caring both for children and aging parents, according to a 2005 study by the Pew Research Center.

Many of these caretakers miss work to attend doctors’ appointments with older family members or to handle crisis situations. That costs employers about $33.6 billion in lost productivity each year, according to a 2006 study by the National Alliance for Caregiving.

About 80 percent of caregiving for older adults is performed at home, most often by women, and the fact that more women have become employed in recent decades complicates the issue, said Anne Whisnant, vice president of the Association for Women Faculty and Professionals, which sponsored a workshop last November about caring for older adults. Whisnant is also director of research, communications and programs for the Office of Faculty Governance.

“It’s different now when the main caregiver in many cases is also employed,” Whisnant said.

Although juggling different roles can be stressful, Coppola said it is important to remember that aging also has a silver lining.

“There are a lot of wonderful gifts to aging,” she said. “All the data shows that people generally have higher life satisfaction as they age. There’s a satisfaction that you’ve gotten through a lot of the hurdles in life, even if you’re sorry that life is coming to a close. And spending time with an aging parent can be very rewarding.”

Meanwhile, a wealth of resources for older adults is available through the University and in Orange County. Coppola and other UNC experts offer several tips for faculty and staff members caring for an aging family member.

Because social isolation is one of the most critical problems that older people face, connecting with others and feeling productive is important.

“The people who live to be centenarians are people by and large who have something to do tomorrow,” Coppola said.

Creating new family roles, such as having a grandparent bless the food at special meals, can bring a sense of purpose. The Orange County Department on Aging can provide information about activities for adults ages 55 and older; call 245-2000.

Taking steps to prevent falls is crucial. “Falls are a huge killer of people,” said Victor Marshall, director of the UNC Institute on Aging.

Last year, the institute helped found the N.C. Falls Prevention Coalition. The 30-member organization uses social-marketing techniques to teach people how to reduce the risk of falls, such as by removing throw rugs and installing grab bars in showers. To reach the coalition, call the North Carolina Injury and Violence Prevention Branch at 707-5425.

Aging experts also advocate preparing legal documents before a crisis arises. A living will specifies the treatments an individual would like to receive, and a health-care power of attorney authorizes another person to make important medical decisions if the person is unable to express those wishes.

Booth documents can make caring for a loved one easier.

Fostering self-reliance is another key component. For instance, creating an environment in which older adults have access to do their own laundry is one way to help them stay active. An occupational therapist can help develop a plan for accomplishing this.

In planning and implementing care for an older loved one, it is beneficial to find an interdisciplinary team of doctors who will work together to develop the treatment plan. The Interdisciplinary Geriatric Evaluation and Treatment Clinic in the UNC Center for Aging and Health is such a resource; call 966-1459.

Even people who are not caring for an aging family member can be an advocate for innovative education in geriatrics.

Last fall, English professor Jane Thrailkill started talking with students about how they could incorporate tools from literature into their work with older adults.

“There’s an element of detective work to what they do, and attention to the small detail that may prove to be the lynchpin,” she said. “Those aspects of what they’re up to are frequently involved in literature.”

The students discussed how to observe key details — such as dirty dishes in the sink — that could be a quiet signal of depression and how this insight might keep a problem from escalating.

Editor’s Note: Sara Peach, a master’s student from Durham in the School of Journalism and Mass Communication, wrote this article.

The inaugural issue of “Concepts” focused on the importance of providing integrated services, particularly health services to low-income children, as a key to their academic success.

“Blueprint,” an eight-page policy primer, focuses on critical issues in education policy. The inaugural edition included a review of the standards that states have adopted to delineate what students should know at each grade level, from K–12.

A review of the standards that states have adopted to delineate what students should know at each grade level, from K–12.

The institute had been attached to the office of UNC President Erskine Bowles, but Bowles decided the institute’s yet-to-be-realized opportunities after becoming affiliated with Carolina last summer are reason for excitement, she said.

Since its inception, the institute had been attached to the Office of UNC President Erskine Bowles, but Bowles decided the institute and other similar organizations with education-related missions could work better if each were tied to a particular campus within the UNC system.

“Becoming a part of Carolina was really like coming home,” Rizzo said.

“It just felt so natural and so right. In a funny way, we have more freedom than ever before because Carolina is in a position to better understand what we are trying to do and to become a part of it.”

For more information about the institute, refer to www.hunt-institute.org.